

### **Department Description**

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally-sound landfill management to meet the City's long-term disposal needs; oversees the management of the City's energy use and programs, and explores innovative options to increase energy independence; and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts.

The Energy, Sustainability, and Environmental Protection Division provides technical assistance and project implementation for energy conservation and renewable energy, hazardous materials management, under and above ground storage tank engineering, lead and asbestos compliance, hazardous substances enforcement at the Miramar Landfill, household hazardous waste collection, and the San Diego Sustainable Community Program.

The Waste Reduction and Disposal Division provides education and technical assistance to residents and business owners within the City of San Diego on how to recycle and reduce waste, provides opportunities for recycling and reducing solid waste, enforces solid waste codes, and operates a full-service landfill for public use.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

The Department's mission is:

We provide reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations

### **Goals and Objectives**

Fiscal Year 2010 goals and objectives are reprinted here as they were originally adopted. They have not been updated to reflect mid-year budget reductions, as implementation of those changes will occur in phases during the remainder of Fiscal Year 2010, making it difficult to provide reliable projections of service levels and performance targets. Additionally, an effort is currently underway to update the City's Strategic Plan goals and objectives, which may also alter the City's objectives, strategies, and performance expectations for the remainder of Fiscal Year 2010 and beyond.

#### Goal 1: Protect the environment and preserve natural resources

The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Preserve the capacity of the Miramar landfill and limit or reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

#### Goal 2: Promote fiscal integrity

It is a priority of the Department to utilize its allocated resources efficiently and provide our customers with cost effective services to improve the community in which we live. The Department will move toward accomplishing this goal by focusing on the following objective.

Ensure systems are in place and utilized that protect and enhance fiscal resources

#### Goal 3: Ensure excellence in service delivery

It is a priority of the Department to provide exceptional customer service to those it serves. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage Environmental Education and Outreach contracts serving local schools and the community

#### Goal 4: Maintain a responsive, safe, innovative work force

It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely throughout San Diego's neighborhoods. The Department values employee ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective.

• Build a sustainable organization through learning and training opportunities

### **Service Efforts and Accomplishments**

The City successfully concluded coordination and permitting for a vertical expansion of the Miramar Landfill that is projected to extend its useful life through 2019. The process included obtaining permits and approvals from numerous federal, State and local agencies as well as the surrounding community groups, all of whom supported the project. Additionally, the project's Environmental Impact Report (EIR) was recognized for its excellence by the Association of Environmental Professionals winning the award for Best EIR.

The final module of the West Miramar Landfill Phase II location was lined and began accepting solid waste in October of 2009. The project included design and construction of a composite liner and leachate collection system as well as the excavation, stockpiling, and processing of large quantities of earthen materials. The project was completed on time and well under budget.

The Energy, Sustainability, and Environmental Protection Division, through a power purchase agreement with a private partner, managed the installation of a 800 kilowatt photovoltaic system at the Otay Water Treatment Plant which will provide up to 90 percent of the facility's power needs.

The Household Hazardous Waste Program held eight Auto Product Collection events throughout the City and collected more than 51,000 pounds of hazardous waste, 3,400 gallons of used oil, and 900 pounds of used oil filters. The Household Hazardous Waste Transfer Facility, while serving over 8,800 homes, diverted more than 435 tons of hazardous waste from the Miramar Landfill.

**Department Summary** 

|                           | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|---------------------------|------------------|--------------------|-----------------------|
| Positions                 | 460.08           | 422.19             | (37.89)               |
| Personnel Expenses        | 38,273,835       | 36,379,077         | (1,894,758)           |
| Non-Personnel Expenses    | 59,803,232       | 51,294,935         | (8,508,297)           |
| Total Department Expenses | 98,077,067       | 87,674,012         | (10,403,055)          |
| Total Department Revenue  | 50,607,715       | 51,042,990         | 435,275               |

#### **General Fund**

**Department Expenditures** 

|                                       | FY2010<br>Budget | FY2011<br>Proposed | FY2010-2011<br>Change |
|---------------------------------------|------------------|--------------------|-----------------------|
| Collection Services                   | 34,039,207       | 29,424,073         | (4,615,134)           |
| Waste Reduction & Disposal            | 0                | 92,380             | 92,380                |
| Energy Sustain. & Environ. Protection | 1,696,784        | 1,543,404          | (153,380)             |
| Office of the Director                | 1,534,601        | 1,300,108          | (234,493)             |
| Fund Tota                             | al 37,270,592    | 32,359,965         | (4,910,627)           |

**Department Personnel** 

|                                       | FY2010<br>Budget | FY2011<br>Proposed | FY2010-2011<br>Change |
|---------------------------------------|------------------|--------------------|-----------------------|
| Collection Services                   | 122.45           | 110.24             | (12.21)               |
| Waste Reduction & Disposal            | 0.00             | 1.05               | 1.05                  |
| Energy Sustain. & Environ. Protection | 15.00            | 14.25              | (0.75)                |
| Office of the Director                | 14.31            | 12.26              | (2.05)                |
| Fund Total                            | 151.76           | 137.80             | (13.96)               |

**Significant Budget Adjustments** 

|   | FTE  | Expenditure | Revenue  |
|---|------|-------------|----------|
| Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.   | 0.00 | 0           | (19,278) |
| Adjustment to Contracts and Equipment Outlay Funding allocated according to a zero-based annual review of contract and equipment outlay requirements. | 0.00 | 265,955     | 0        |
| Budget Adjustments Total  | 0.00 | 265,955     | (19,278) |

**Expenditures by Category** 

| Experience by Gategory |           |           |             |
|------------------------|-----------|-----------|-------------|
|                        | FY2010    | FY2011    | FY2010-2011 |
|                        | Budget    | Proposed  | Change      |
|                        | Baaget    | 1.1000000 | Ondrigo     |
|                        |           |           |             |
| PERSONNEL              |           |           |             |
| Salaries and Wages     | 8,495,685 | 7,495,164 | (1,000,521) |

**Expenditures by Category** 

|                        | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|------------------------|------------------|--------------------|-----------------------|
| Fringe Benefits        | 4,284,291        | 4,775,644          | 491,353               |
| SUBTOTAL PERSONNEL     | 12,779,976       | 12,270,808         | (509,168)             |
| NON-PERSONNEL          |                  |                    |                       |
| Supplies               | 643,709          | 635,213            | (8,496)               |
| Contracts              | 23,068,442       | 18,833,972         | (4,234,470)           |
| Information Technology | 595,946          | 405,914            | (190,032)             |
| Energy and Utilities   | 125,680          | 170,275            | 44,595                |
| Other                  | 27,828           | 27,828             | 0                     |
| Capital Expenditures   | 29,011           | 15,955             | (13,056)              |
| SUBTOTAL NON-PERSONNEL | 24,490,616       | 20,089,157         | (4,401,459)           |
| Total                  | 37,270,592       | 32,359,965         | (4,910,627)           |

**Revenues by Category** 

|                                   | FY2010<br>Budget | FY2011<br>Proposed | FY2010-2011<br>Change |
|-----------------------------------|------------------|--------------------|-----------------------|
| Other Local Taxes                 | 130,000          | 120,000            | (10,000)              |
| Licenses and Permits              | 56,727           | 56,727             | 0                     |
| Fines, Forfeitures, and Penalties | 10,000           | 10,000             | 0                     |
| Charges for Current Services      | 689,278          | 550,000            | (139,278)             |
| Other Revenue                     | 258,100          | 258,100            | 0                     |
| Total                             | 1,144,105        | 994,827            | (149,278)             |

**Department Personnel Expenditures** 

| Job<br>Number | Job Title                                | FY2010<br>Budget | FY2011<br>Proposed | Salary Range    | Total   |
|---------------|--|------------------|--------------------|-----------------|---------|
| 20000011      | Account Clerk                            | 2.05             | 2.05               | 31,491 - 37,918 | 75,777  |
| 20000012      | Administrative Aide 1                    | 0.50             | 0.25               | 36,962 - 44,533 | 10,854  |
| 20000015      | Sr Mgmt Anlyst                           | 0.35             | 0.35               | 59,363 - 71,760 | 24,483  |
| 20000024      | Administrative Aide 2                    | 1.35             | 1.35               | 42,578 - 51,334 | 0       |
| 20000037      | Asbestos Program Mgr                     | 1.00             | 1.00               | 72,966 - 88,546 | 86,323  |
| 20000038      | Asbestos & Lead Prgm Inspector           | 5.00             | 5.00               | 55,078 - 66,768 | 192,925 |
| 20000119      | Asoc Mgmt Anlyst                         | 0.50             | 0.95               | 54,059 - 65,333 | 55,118  |
| 20000143      | Asoc Eng-Civil                           | 0.35             | 0.35               | 66,622 - 80,454 | 27,456  |
| 20000178      | Info Sys Admnstr                         | 0.28             | 0.28               | 73,466 - 88,982 | 24,397  |
| 20000290      | Info Sys Anlyst 2                        | 1.10             | 1.10               | 54,059 - 65,333 | 67,590  |
| 20000293      | Info Sys Anlyst 3                        | 0.23             | 0.23               | 59,363 - 71,760 | 16,509  |
| 20000301      | Cmnty Dev Spec 3                         | 1.00             | 0.00               | 62,254 - 75,275 | 0       |
| 20000302      | Cmnty Dev Spec 3(Lead Safe Nghbrhd Cord) | 0.00             | 1.00               | 62,254 - 75,275 | 73,393  |
| 20000312      | Sr Department HR Analyst                 | 0.35             | 0.35               | 59,363 - 71,760 | 0       |

**Department Personnel Expenditures (Cont'd)** 

| Job      | ent Personnel Expenditures      | FY2010 | FY2011   |                  |           |
|----------|---------------------------------|--------|----------|------------------|-----------|
| Number   | Job Title                       | Budget | Proposed | Salary Range     | Total     |
| 20000354 | Custodian 2                     | 0.35   | 0.35     | 26,250 - 31,242  | 10,934    |
| 20000521 | Haz Mat Inspctr 2               | 3.50   | 3.25     | 55,078 - 66,768  | 146,472   |
| 20000548 | Haz Mat Inspctr 3               | 1.00   | 1.00     | 60,674 - 73,507  | 71,669    |
| 20000561 | Supv Recycling Spec             | 0.35   | 0.00     | 66,768 - 80,891  | 0         |
| 20000680 | Payroll Spec 2                  | 1.40   | 0.40     | 34,611 - 41,787  | 16,303    |
| 20000756 | Word Processing Oper            | 0.35   | 0.35     | 31,491 - 37,918  | 12,936    |
| 20000776 | Public Works Dispatcher         | 1.20   | 1.20     | 35,755 - 43,098  | 50,453    |
| 20000783 | Public Info Clerk               | 2.80   | 2.80     | 31,491 - 37,918  | 102,693   |
| 20000784 | Public Info Ofcr                | 0.70   | 0.70     | 43,514 - 52,707  | 35,358    |
| 20000847 | Safety Ofcr                     | 0.35   | 0.35     | 57,907 - 69,930  | 23,860    |
| 20000851 | Sanitation Driver 3             | 12.00  | 10.00    | 47,528 - 55,952  | 447,616   |
| 20000854 | Safety Rep 2                    | 0.35   | 0.35     | 50,461 - 61,027  | 20,829    |
| 20000857 | Sanitation Driver 2             | 84.00  | 75.00    | 45,261 - 53,331  | 3,979,282 |
| 20000859 | Sanitation Driver 1             | 12.00  | 12.00    | 36,920 - 44,158  | 451,484   |
| 20000860 | Area Refuse Collect Supv        | 6.35   | 5.35     | 50,835 - 60,694  | 311,133   |
| 20000863 | District Refuse Collect Supv    | 2.00   | 2.00     | 59,654 - 71,448  | 137,181   |
| 20000869 | Sr Account Clrk                 | 0.35   | 0.35     | 36,067 - 43,514  | 14,846    |
| 20000885 | Sr Civil Engineer               | 1.00   | 1.00     | 76,794 - 92,851  | 90,530    |
| 20000924 | Executive Secretary             | 0.35   | 0.35     | 43,555 - 52,666  | 17,966    |
| 20000927 | Sr Clerk/Typist                 | 0.30   | 0.30     | 36,067 - 43,514  | 12,086    |
| 20000947 | Supv Haz Mat Inspctr            | 1.00   | 1.00     | 66,685 - 80,870  | 78,848    |
| 20000970 | Supv Mgmt Anlyst                | 0.35   | 0.35     | 66,768 - 80,891  | 27,462    |
| 20000998 | Info Sys Anlyst 4               | 0.46   | 0.46     | 66,768 - 80,891  | 37,204    |
| 20001042 | Safety & Train Mgr              | 0.36   | 0.36     | 66,768 - 80,891  | 27,516    |
| 20001053 | Utility Worker 2                | 2.85   | 2.85     | 33,322 - 39,666  | 39,666    |
| 20001092 | Asst Environmental Services Dir | 0.35   | 0.35     | 31,741 - 173,971 | 42,764    |
| 20001149 | Environmental Services Dir      | 0.35   | 0.35     | 59,155 - 224,099 | 48,644    |
| 20001168 | Deputy Director                 | 1.13   | 0.57     | 46,966 - 172,744 | 64,147    |
| 20001222 | Program Manager                 | 0.15   | 0.15     | 46,966 - 172,744 | 14,328    |
|          | Termination Pay Annual Leave    |        |          |                  | 1,113     |
|          | Bilingual - Regular             |        |          |                  | 4,936     |
|          | Reg Pay For Engineers           |        |          |                  | 13,928    |
|          | Overtime Budgeted               |        |          |                  | 486,152   |
|          | Salaries and Wages Total        | 151.76 | 137.80   |                  | 7,495,164 |

**Department Personnel Expenditures (Cont'd)** 

| Job    |           |  | FY2010 | FY2011   |              |       |
|--------|-----------|--|--------|----------|--------------|-------|
| Number | Job Title |  | Budget | Proposed | Salary Range | Total |

| Fringe Benefits                   |           |
|-----------------------------------|-----------|
| Retirement ARC                    | 2,153,791 |
| Supplemental Pension Savings Plan | 367,883   |
| Retirement Offset Contribution    | 61,561    |
| Retirement DROP                   | 28,386    |
| Employee Offset Savings           | 28,168    |
| Workers' Compensation             | 290,671   |
| Flexible Benefits                 | 728,511   |
| Risk Management Administration    | 126,992   |
| Long-Term Disability              | 63,478    |
| Unemployment Insurance            | 14,747    |
| Medicare                          | 82,262    |
| Other Post-Employment Benefits    | 822,744   |
| Unused Sick Leave                 | 5,620     |
| Retirement 401 Plan               | 664       |
| Retiree Medical Trust             | 166       |
| Fringe Benefits Total             | 4,775,644 |

**Department Budget by Program** 

|                                  | FY2011<br>Positions | FY2011<br>Expenditures | FY2011<br>Revenue |
|----------------------------------|---------------------|------------------------|-------------------|
| Collection Services              | 110.24              | 29,173,741             | 0                 |
| Environmental Protection         | 14.25               | 1,469,873              | 874,827           |
| General Administation/Management | 12.61               | 1,263,016              | 120,000           |
| Waste Reduction and Disposal     | 0.70                | 47,421                 | 0                 |
| IT Non-Discretionary             | 0.00                | 405,914                | 0                 |
| Tota                             | al 137.80           | 32,359,965             | 994,827           |

### **Automated Refuse Container Fund**

**Department Expenditures** 

|                     |            | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|---------------------|------------|------------------|--------------------|-----------------------|
| Collection Services |            | 500,000          | 500,000            | 0                     |
|                     | Fund Total | 500,000          | 500,000            | 0                     |

**Expenditures by Category** 

|                        | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|------------------------|------------------|--------------------|-----------------------|
| NON-PERSONNEL          |                  |                    |                       |
| Supplies               | 500,000          | 500,000            | 0                     |
| SUBTOTAL NON-PERSONNEL | 500,000          | 500,000            | 0                     |
| Total                  | 500,000          | 500,000            | 0                     |

**Revenues by Category** 

|                              | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|------------------------------|------------------|--------------------|-----------------------|
| Charges for Current Services | 500,000          | 500,000            | 0                     |
| Total                        | 500,000          | 500,000            | 0                     |

**Department Budget by Program** 

|            | <u> </u> | J |       | FY2011<br>Positions | FY2011<br>Expenditures | FY2011<br>Revenue |
|------------|----------|---|-------|---------------------|------------------------|-------------------|
| Collection | Services |   |       | 0.00                | 500,000                | 500,000           |
|            |          |   | Total | 0.00                | 500,000                | 500,000           |

# **Refuse Disposal Fund**

**Department Expenditures** 

|                                       | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|---------------------------------------|------------------|--------------------|-----------------------|
| Collection Services                   | 1,203,831        | 1,506,764          | 302,933               |
| Waste Reduction & Disposal            | 30,915,309       | 27,624,512         | (3,290,797)           |
| Energy Sustain. & Environ. Protection | 1,085,658        | 1,098,212          | 12,554                |
| Office of the Director                | 3,561,025        | 3,447,967          | (113,058)             |
| Fund                                  | Total 36,765,823 | 33,677,455         | (3,088,368)           |

**Department Personnel** 

|                                       | FY2010<br>Budget | FY2011<br>Proposed | FY2010-2011<br>Change |
|---------------------------------------|------------------|--------------------|-----------------------|
| Collection Services                   | 9.10             | 6.44               | (2.66)                |
| Waste Reduction & Disposal            | 133.73           | 133.79             | 0.06                  |
| Energy Sustain. & Environ. Protection | 7.95             | 7.50               | (0.45)                |
| Office of the Director                | 17.16            | 18.79              | 1.63                  |
| F                                     | und Total 167.94 | 166.52             | (1.42)                |

**Significant Budget Adjustments** 

| - · · · · · · · · · · · · · · · · · · ·  |      |             |         |
|--|------|-------------|---------|
|  | FTE  | Expenditure | Revenue |
| Environmental Services Operation Station  Addition of non-personnel expenditures related to facility repairs and maintenance for the Environmental Services Opera- | 0.00 | 4,000       | 0       |
| tion Station.  |      |             |         |

**Significant Budget Adjustments** 

|   | FTE  | Expenditure | Revenue   |
|---|------|-------------|-----------|
| Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.   | 0.00 | 0           | (882,664) |
| Increase in Contractual Expenses Addition of funding for legal consultation services.   | 0.00 | 30,000      | 0         |
| Purchase of Vehicle Two-Way Radios Adjustment to reflect the purchase of vehicle two-way radios for conversion to a narrow radio bandwith as required by the Federal Communications Commission. | 0.00 | 12,000      | 0         |
| Roll-Off Bin Program  Addition of non-personnel expenditures for the new Roll-Off Bin Program.  | 0.00 | 112,833     | 0         |
| Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures as a result of a decrease in tonnage disposed of at the Miramar Landfill.                                       | 0.00 | (665,000)   | 0         |
| <b>Tonnage Fees Adjustment</b> Reduction of fees paid to the State as a result of a decrease in tonnage disposed of at the Miramar Landfill.  | 0.00 | (2,500,000) | 0         |
| Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.  | 2.41 | 64,710      | 0         |
| udget Adjustments Total   | 2.41 | (2,941,457) | (882,664) |

**Expenditures by Category** 

|                        | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|------------------------|------------------|--------------------|-----------------------|
|                        | Buaget           | Тторозса           | Onlange               |
| PERSONNEL              |                  |                    |                       |
| Salaries and Wages     | 9,244,355        | 8,477,559          | (766,796)             |
| Fringe Benefits        | 4,686,679        | 5,605,173          | 918,494               |
| SUBTOTAL PERSONNEL     | 13,931,034       | 14,082,732         | 151,698               |
| NON-PERSONNEL          |                  |                    |                       |
| Supplies               | 577,120          | 589,469            | 12,349                |
| Contracts              | 18,613,922       | 15,698,563         | (2,915,359)           |
| Information Technology | 1,376,287        | 1,441,283          | 64,996                |
| Energy and Utilities   | 1,873,926        | 1,449,456          | (424,470)             |
| Other                  | 247,085          | 270,303            | 23,218                |
| Capital Expenditures   | 130,193          | 129,393            | (800)                 |
| Debt                   | 16,256           | 16,256             | 0                     |
| SUBTOTAL NON-PERSONNEL | 22,834,789       | 19,594,723         | (3,240,066)           |
| Total                  | 36,765,823       | 33,677,455         | (3,088,368)           |

**Revenues by Category** 

|                                   | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|-----------------------------------|------------------|--------------------|-----------------------|
| Fines, Forfeitures, and Penalties | 32,500           | 10,500             | (22,000)              |
| Revenue from Money and Property   | 1,500,000        | 1,820,000          | 320,000               |
| Charges for Current Services      | 26,754,675       | 26,086,151         | (668,524)             |
| Other Revenue                     | 462,140          | 450,000            | (12,140)              |
| Other Financial Sources (Uses)    | 1,845,196        | 1,845,196          | 0                     |
| Total                             | 30,594,511       | 30,211,847         | (382,664)             |

**Department Personnel Expenditures** 

| Job      | ent Personnel Expenditures | FY2010 | FY2011   |                 |         |
|----------|----------------------------|--------|----------|-----------------|---------|
| Number   | Job Title                  | Budget | Proposed | Salary Range    | Total   |
| 20000011 | Account Clerk              | 1.02   | 1.02     | 31,491 - 37,918 | 37,704  |
| 20000012 | Administrative Aide 1      | 0.50   | 0.25     | 36,962 - 44,533 | 10,854  |
| 20000015 | Sr Mgmt Anlyst             | 0.34   | 0.34     | 59,363 - 71,760 | 23,792  |
| 20000024 | Administrative Aide 2      | 1.34   | 1.34     | 42,578 - 51,334 | 42,578  |
| 20000070 | Asst Eng-Civil             | 2.00   | 2.00     | 57,866 - 69,722 | 133,866 |
| 20000119 | Asoc Mgmt Anlyst           | 3.15   | 3.07     | 54,059 - 65,333 | 183,021 |
| 20000143 | Asoc Eng-Civil             | 4.34   | 4.34     | 66,622 - 80,454 | 338,033 |
| 20000178 | Info Sys Admnstr           | 0.52   | 0.52     | 73,466 - 88,982 | 45,305  |
| 20000290 | Info Sys Anlyst 2          | 2.08   | 2.08     | 54,059 - 65,333 | 122,636 |
| 20000293 | Info Sys Anlyst 3          | 0.55   | 0.55     | 59,363 - 71,760 | 39,474  |
| 20000306 | Code Compliance Ofcr       | 16.00  | 15.50    | 37,232 - 44,803 | 620,947 |
| 20000307 | Code Compliance Supv       | 2.00   | 2.00     | 42,890 - 51,334 | 42,890  |
| 20000312 | Sr Department HR Analyst   | 0.34   | 0.34     | 59,363 - 71,760 | 0       |
| 20000354 | Custodian 2                | 0.34   | 0.34     | 26,250 - 31,242 | 10,622  |
| 20000389 | Disposal Site Rep          | 14.00  | 14.00    | 32,968 - 39,811 | 383,384 |
| 20000390 | Disposal Site Supv         | 4.00   | 4.00     | 52,104 - 62,982 | 182,332 |
| 20000420 | Equip Mech                 | 2.00   | 2.00     | 44,366 - 53,206 | 53,206  |
| 20000426 | Equip Operator 1           | 5.00   | 5.00     | 37,690 - 45,115 | 128,715 |
| 20000430 | Equip Operator 2           | 5.00   | 5.00     | 41,350 - 49,462 | 245,988 |
| 20000439 | Equip Service Writer       | 1.00   | 1.00     | 47,715 - 57,158 | 57,158  |
| 20000501 | Heavy Truck Drvr 2         | 3.00   | 3.00     | 37,565 - 45,302 | 133,684 |
| 20000518 | Principal Survey Aide      | 1.00   | 0.00     | 50,003 - 60,549 | 0       |
| 20000521 | Haz Mat Inspctr 2          | 5.00   | 5.00     | 55,078 - 66,768 | 313,754 |
| 20000557 | Recycling Prgm Mgr         | 0.62   | 0.62     | 76,731 - 92,893 | 0       |
| 20000561 | Supv Recycling Spec        | 0.34   | 0.00     | 66,768 - 80,891 | 0       |
| 20000562 | Recycling Spec 2           | 5.54   | 5.54     | 54,059 - 65,333 | 297,515 |
| 20000565 | Recycling Spec 3           | 1.77   | 1.77     | 59,363 - 71,760 | 121,899 |

**Department Personnel Expenditures (Cont'd)** 

| Job      | ent Personnei Expenditures (C   | FY2010 | FY2011   |                  |           |
|----------|---------------------------------|--------|----------|------------------|-----------|
| Number   | Job Title                       | Budget | Proposed | Salary Range     | Total     |
| 20000580 | Landfill Equip Oper             | 20.00  | 20.00    | 47,528 - 56,846  | 1,023,167 |
| 20000589 | Laborer                         | 8.00   | 8.00     | 29,182 - 34,757  | 267,222   |
| 20000590 | Laboratory Technician           | 1.00   | 1.00     | 40,622 - 49,067  | 0         |
| 20000648 | Biologist 3                     | 1.00   | 0.00     | 62,005 - 75,067  | 0         |
| 20000649 | Biologist 3(Environ Biolgist)   | 0.00   | 1.00     | 62,005 - 75,067  | 68,499    |
| 20000655 | Biologist 2                     | 1.00   | 1.00     | 53,726 - 65,333  | 0         |
| 20000680 | Payroll Spec 2                  | 1.36   | 1.70     | 34,611 - 41,787  | 63,128    |
| 20000756 | Word Processing Oper            | 1.89   | 1.89     | 31,491 - 37,918  | 69,876    |
| 20000761 | Project Ofcr 1                  | 1.00   | 1.00     | 66,622 - 80,454  | 78,443    |
| 20000763 | Project Ofcr 2                  | 1.00   | 1.00     | 76,794 - 92,851  | 87,744    |
| 20000776 | Public Works Dispatcher         | 0.10   | 0.10     | 35,755 - 43,098  | 4,202     |
| 20000783 | Public Info Clerk               | 2.73   | 2.73     | 31,491 - 37,918  | 100,151   |
| 20000784 | Public Info Ofcr                | 0.68   | 0.68     | 43,514 - 52,707  | 34,364    |
| 20000847 | Safety Ofcr                     | 0.34   | 0.34     | 57,907 - 69,930  | 23,177    |
| 20000854 | Safety Rep 2                    | 0.34   | 0.34     | 50,461 - 61,027  | 20,233    |
| 20000856 | Sr Mechanical Engineer          | 1.00   | 1.00     | 76,794 - 92,851  | 87,744    |
| 20000860 | Area Refuse Collect Supv        | 1.34   | 1.34     | 50,835 - 60,694  | 79,293    |
| 20000869 | Sr Account Clrk                 | 0.34   | 0.34     | 36,067 - 43,514  | 14,425    |
| 20000885 | Sr Civil Engineer               | 2.00   | 2.00     | 76,794 - 92,851  | 175,488   |
| 20000907 | Sr Disposal Site Rep            | 2.00   | 2.00     | 36,067 - 43,638  | 85,094    |
| 20000918 | Sr Planner                      | 1.00   | 1.00     | 65,354 - 79,019  | 77,043    |
| 20000924 | Executive Secretary             | 0.34   | 0.34     | 43,555 - 52,666  | 17,466    |
| 20000927 | Sr Clerk/Typist                 | 1.27   | 1.27     | 36,067 - 43,514  | 52,801    |
| 20000947 | Supv Haz Mat Inspctr            | 1.00   | 1.00     | 66,685 - 80,870  | 76,422    |
| 20000965 | Sr Code Compliance Supv         | 1.00   | 2.00     | 47,174 - 56,618  | 54,371    |
| 20000970 | Supv Mgmt Anlyst                | 1.34   | 1.34     | 66,768 - 80,891  | 107,565   |
| 20000998 | Info Sys Anlyst 4               | 1.10   | 1.10     | 66,768 - 80,891  | 88,974    |
| 20001019 | Land Survyng Asoc               | 1.00   | 1.00     | 66,622 - 80,454  | 78,443    |
| 20001032 | Public Works Supv               | 2.00   | 2.00     | 49,525 - 59,966  | 114,807   |
| 20001042 | Safety & Train Mgr              | 0.33   | 0.33     | 66,768 - 80,891  | 25,224    |
| 20001049 | General Util Supv               | 1.00   | 1.00     | 59,342 - 71,760  | 69,966    |
| 20001051 | Utility Worker 1                | 9.00   | 9.00     | 30,534 - 36,296  | 320,580   |
| 20001053 | Utility Worker 2                | 14.34  | 11.34    | 33,322 - 39,666  | 395,391   |
| 20001092 | Asst Environmental Services Dir | 0.34   | 0.34     | 31,741 - 173,971 | 41,552    |
| 20001149 | Environmental Services Dir      | 0.34   | 0.34     | 59,155 - 224,099 | 47,250    |

**Department Personnel Expenditures (Cont'd)** 

| Job<br>Number | Job Title                              | FY2010<br>Budget | FY2011<br>Proposed | Salary Range     | Total     |
|---------------|--|------------------|--------------------|------------------|-----------|
| 20001168      | Deputy Director                        | 1.13             | 1.13               | 46,966 - 172,744 | 129,649   |
| 20001222      | Program Manager                        | 1.50             | 1.50               | 46,966 - 172,744 | 144,758   |
| 90001073      | Management Intern NP                   | 0.00             | 2.10               | 24,274 - 29,203  | 50,975    |
| 90001092      | Asst Environmental Services Dir NP     | 0.00             | 0.31               | 31,741 - 173,971 | 9,840     |
|               | Exceptional Performance Pay-Classified |                  |                    |                  | 13,286    |
|               | Termination Pay Annual Leave           |                  |                    |                  | 12,482    |
|               | Bilingual - Regular                    |                  |                    |                  | 9,252     |
|               | Engineering Geologist Pay              |                  |                    |                  | 12,068    |
|               | Reg Pay For Engineers                  |                  |                    |                  | 69,943    |
|               | Confined Space Pay                     |                  |                    |                  | 12,152    |
|               | Overtime Budgeted                      |                  |                    |                  | 593,692   |
|               | Salaries and Wages Total               | 167.94           | 166.52             |                  | 8,477,559 |

| Fringe Benefits                   |           |
|-----------------------------------|-----------|
| Retirement ARC                    | 2,534,406 |
| Supplemental Pension Savings Plan | 365,366   |
| Retirement Offset Contribution    | 154,073   |
| Retirement DROP                   | 22,475    |
| Employee Offset Savings           | 67,847    |
| Workers' Compensation             | 279,360   |
| Flexible Benefits                 | 895,079   |
| Risk Management Administration    | 145,522   |
| Long-Term Disability              | 71,312    |
| Unemployment Insurance            | 16,510    |
| Medicare                          | 103,404   |
| Other Post-Employment Benefits    | 943,180   |
| Unused Sick Leave                 | 6,244     |
| Retirement 401 Plan               | 316       |
| Retiree Medical Trust             | 79        |
| Fringe Benefits Total             | 5,605,173 |

Personnel Expenses Total 14,082,732

**Department Budget by Program** 

| •     | -              | • | - |           |              |         |
|-------|----------------|---|---|-----------|--------------|---------|
|       |                |   |   | FY2011    | FY2011       | FY2011  |
|       |                |   |   | Positions | Expenditures | Revenue |
| Colle | ection Service | S |   | 6.44      | 813,647      | 28,773  |

**Department Budget by Program** 

|                                  | FY2011<br>Positions | FY2011<br>Expenditures | FY2011<br>Revenue |
|----------------------------------|---------------------|------------------------|-------------------|
| Environmental Protection         | 7.50                | 986,499                | 110,161           |
| General Administation/Management | 17.23               | 3,554,763              | 3,165,196         |
| Waste Reduction and Disposal     | 135.35              | 26,967,265             | 26,907,717        |
| IT Non-Discretionary             | 0.00                | 1,355,281              | 0                 |
| To                               | otal 166.52         | 33,677,455             | 30,211,847        |

## **Recycling Fund**

**Department Expenditures** 

|                                       |            | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|---------------------------------------|------------|------------------|--------------------|-----------------------|
| Collection Services                   |            | 15,702,699       | 13,762,693         | (1,940,006)           |
| Waste Reduction & Disposal            |            | 1,920,375        | 1,562,293          | (358,082)             |
| Energy Sustain. & Environ. Protection |            | 1,677,675        | 1,693,224          | 15,549                |
| Office of the Director                |            | 2,394,524        | 2,197,640          | (196,884)             |
|                                       | Fund Total | 21,695,273       | 19,215,850         | (2,479,423)           |

**Department Personnel** 

|                                       | FY2010<br>Budget  | FY2011<br>Proposed | FY2010–2011<br>Change |
|---------------------------------------|-------------------|--------------------|-----------------------|
| Collection Services                   | 106.03            | 81.07              | (24.96)               |
| Waste Reduction & Disposal            | 8.77              | 11.43              | 2.66                  |
| Energy Sustain. & Environ. Protection | 4.20              | 2.90               | (1.30)                |
| Office of the Director                | 12.53             | 12.26              | (0.27)                |
|                                       | Fund Total 131.53 | 107.67             | (23.86)               |

**Significant Budget Adjustments** 

|   | FTE  | Expenditure | Revenue   |
|---|------|-------------|-----------|
| Purchase of Vehicle Two-Way Radios Adjustment to reflect the purchase of vehicle two-way radios for conversion to a narrow radio bandwith as required by the Federal Communications Commission. | 0.00 | 110,000     | 0         |
| Automated Recycling Container Program Expansion Addition to the Automated Recycling Container Program in order to expand service to 3,000 residents of Mission Beach.                           | 0.00 | 425,000     | 0         |
| <b>Overtime Support</b> Addition of funding for overtime due to the implementation of the 4/10/5 collection schedule.   | 0.00 | 71,600      | 0         |
| Replacement Vehicle Costs Adjustment reflects an increase in replacement costs for nine over-age recycling collection vehicles.   | 0.00 | 535,000     | 0         |
| <b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2011 revenue projections.  | 0.00 | 0           | 2,536,300 |

**Significant Budget Adjustments** 

| orgininoant Baagot Aajaotinonto   | FTE  | Expenditure | Revenue   |
|---|------|-------------|-----------|
| Cylinder Hydrotest Support  One-time addition in non-personnel expenditures associated with Cylinder Hydrotest as mandated by the State of California.  | 0.00 | 900         | 0         |
| <b>Deferred Maintenance Support</b> Addition of support for deferred maintenance expenditures for the Household Hazardous Waste Program at the Miramar Landfill.  | 0.00 | 125,100     | 0         |
| Zone Recycling Program  Adjustment in non-personnel expenditures associated with the discontinuation of the Zone Recycling Program in which citywide trash and recycling bin services will be replaced by a private vendor. | 0.00 | (112,833)   | 0         |
| Environmental Services Operation Station Addition of non-personnel expenditures related to facility repairs and maintenance for the Environmental Services Operation Station.   | 0.00 | 45,000      | 0         |
| Recycling Packer Compliance Adjustment reflects addition of non-personnel expenditures related to recycling packers as required by the California Air Resources Board.  | 0.00 | 155,000     | 0         |
| Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.  | 2.92 | 75,379      | 0         |
| Budget Adjustments Total  | 2.92 | 1,430,146   | 2,536,300 |

**Expenditures by Category** 

|                        | FY2010<br>Budget | FY2011<br>Proposed | FY2010-2011<br>Change |
|------------------------|------------------|--------------------|-----------------------|
| PERSONNEL              |                  |                    |                       |
| Salaries and Wages     | 7,033,005        | 5,329,939          | (1,703,066)           |
| Fringe Benefits        | 3,629,372        | 3,598,152          | (31,220)              |
| SUBTOTAL PERSONNEL     | 10,662,377       | 8,928,091          | (1,734,286)           |
| NON-PERSONNEL          |                  |                    |                       |
| Supplies               | 924,495          | 1,400,467          | 475,972               |
| Contracts              | 9,339,302        | 7,502,138          | (1,837,164)           |
| Information Technology | 574,596          | 404,770            | (169,826)             |
| Energy and Utilities   | 85,770           | 114,293            | 28,523                |
| Other                  | 95,184           | 102,542            | 7,358                 |
| Capital Expenditures   | 13,549           | 763,549            | 750,000               |
| SUBTOTAL NON-PERSONNEL | 11,032,896       | 10,287,759         | (745,137)             |
| Total                  | 21,695,273       | 19,215,850         | (2,479,423)           |

**Revenues by Category** 

|                                 | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|---------------------------------|------------------|--------------------|-----------------------|
| Revenue from Money and Property | 518,000          | 442,800            | (75,200)              |
| Revenue from Federal Agencies   | 870,000          | 0                  | (870,000)             |
| Charges for Current Services    | 14,124,874       | 17,603,374         | 3,478,500             |
| Other Revenue                   | 353,920          | 356,920            | 3,000                 |
| Total                           | 15,866,794       | 18,403,094         | 2,536,300             |

**Department Personnel Expenditures** 

| Job      | ent Personnel Expenditures           | FY2010 | FY2011   |                 |         |
|----------|--------------------------------------|--------|----------|-----------------|---------|
| Number   | Job Title                            | Budget | Proposed | Salary Range    | Total   |
| 20000011 | Account Clerk                        | 0.93   | 0.93     | 31,491 - 37,918 | 34,408  |
| 20000015 | Sr Mgmt Anlyst                       | 0.31   | 0.31     | 59,363 - 71,760 | 21,685  |
| 20000024 | Administrative Aide 2                | 1.31   | 1.31     | 42,578 - 51,334 | 50,051  |
| 20000087 | Asst Eng-Mechanical                  | 1.00   | 0.00     | 57,866 - 69,722 | 0       |
| 20000088 | Asst Eng-Mechanical(Motve Equip Eng) | 0.00   | 1.00     | 57,866 - 69,722 | 65,887  |
| 20000119 | Asoc Mgmt Anlyst                     | 2.35   | 1.73     | 54,059 - 65,333 | 43,085  |
| 20000143 | Asoc Eng-Civil                       | 0.31   | 0.31     | 66,622 - 80,454 | 24,323  |
| 20000178 | Info Sys Admnstr                     | 0.20   | 0.20     | 73,466 - 88,982 | 17,427  |
| 20000266 | Cashier                              | 1.00   | 1.00     | 31,491 - 37,918 | 31,968  |
| 20000290 | Info Sys Anlyst 2                    | 0.82   | 0.82     | 54,059 - 65,333 | 50,520  |
| 20000293 | Info Sys Anlyst 3                    | 0.22   | 0.22     | 59,363 - 71,760 | 15,789  |
| 20000312 | Sr Department HR Analyst             | 0.31   | 0.31     | 59,363 - 71,760 | 0       |
| 20000354 | Custodian 2                          | 0.31   | 0.31     | 26,250 - 31,242 | 9,686   |
| 20000501 | Heavy Truck Drvr 2                   | 1.00   | 1.00     | 37,565 - 45,302 | 0       |
| 20000521 | Haz Mat Inspctr 2                    | 1.50   | 1.25     | 55,078 - 66,768 | 71,352  |
| 20000539 | Clerical Asst 2                      | 1.95   | 0.00     | 29,931 - 36,067 | 0       |
| 20000548 | Haz Mat Inspctr 3                    | 1.00   | 1.00     | 60,674 - 73,507 | 60,674  |
| 20000557 | Recycling Prgm Mgr                   | 0.38   | 0.38     | 76,731 - 92,893 | 0       |
| 20000561 | Supv Recycling Spec                  | 0.31   | 0.00     | 66,768 - 80,891 | 0       |
| 20000562 | Recycling Spec 2                     | 3.96   | 3.96     | 54,059 - 65,333 | 221,969 |
| 20000565 | Recycling Spec 3                     | 0.23   | 0.23     | 59,363 - 71,760 | 16,092  |
| 20000680 | Payroll Spec 2                       | 1.24   | 0.90     | 34,611 - 41,787 | 36,667  |
| 20000756 | Word Processing Oper                 | 0.76   | 0.76     | 31,491 - 37,918 | 28,102  |
| 20000776 | Public Works Dispatcher              | 1.70   | 0.70     | 35,755 - 43,098 | 29,418  |
| 20000783 | Public Info Clerk                    | 2.47   | 2.47     | 31,491 - 37,918 | 90,678  |
| 20000784 | Public Info Ofcr                     | 0.62   | 0.62     | 43,514 - 52,707 | 31,323  |
| 20000847 | Safety Ofcr                          | 0.31   | 0.31     | 57,907 - 69,930 | 21,136  |
| 20000851 | Sanitation Driver 3                  | 8.00   | 5.00     | 47,528 - 55,952 | 279,760 |

**Department Personnel Expenditures (Cont'd)** 

| Job      | ent Personnei Expenditures (Con        | FY2010 | FY2011   |                  |           |
|----------|--|--------|----------|------------------|-----------|
| Number   | Job Title                              | Budget | Proposed | Salary Range     | Total     |
| 20000854 | Safety Rep 2                           | 0.31   | 0.31     | 50,461 - 61,027  | 18,451    |
| 20000857 | Sanitation Driver 2                    | 60.98  | 51.00    | 45,261 - 53,331  | 2,481,805 |
| 20000859 | Sanitation Driver 1                    | 18.15  | 11.50    | 36,920 - 44,158  | 427,652   |
| 20000860 | Area Refuse Collect Supv               | 4.31   | 3.31     | 50,835 - 60,694  | 194,056   |
| 20000869 | Sr Account Clrk                        | 0.31   | 0.31     | 36,067 - 43,514  | 13,153    |
| 20000924 | Executive Secretary                    | 0.31   | 0.31     | 43,555 - 52,666  | 15,923    |
| 20000927 | Sr Clerk/Typist                        | 1.43   | 1.43     | 36,067 - 43,514  | 60,245    |
| 20000970 | Supv Mgmt Anlyst                       | 1.31   | 1.31     | 66,768 - 80,891  | 102,784   |
| 20000998 | Info Sys Anlyst 4                      | 0.44   | 0.44     | 66,768 - 80,891  | 35,592    |
| 20001032 | Public Works Supv                      | 1.00   | 1.00     | 49,525 - 59,966  | 56,340    |
| 20001042 | Safety & Train Mgr                     | 0.31   | 0.31     | 66,768 - 80,891  | 23,699    |
| 20001044 | Utility Supv                           | 1.00   | 0.00     | 43,472 - 51,979  | 0         |
| 20001051 | Utility Worker 1                       | 1.00   | 1.00     | 30,534 - 36,296  | 36,296    |
| 20001053 | Utility Worker 2                       | 3.81   | 3.81     | 33,322 - 39,666  | 79,332    |
| 20001092 | Asst Environmental Services Dir        | 0.31   | 0.31     | 31,741 - 173,971 | 37,879    |
| 20001149 | Environmental Services Dir             | 0.31   | 0.31     | 59,155 - 224,099 | 43,079    |
| 20001168 | Deputy Director                        | 0.89   | 0.70     | 46,966 - 172,744 | 79,991    |
| 20001222 | Program Manager                        | 0.35   | 0.35     | 46,966 - 172,744 | 33,430    |
| 90000859 | Sanitation Driver 1 NP                 | 0.50   | 0.00     | 36,920 - 44,158  | 0         |
| 90001073 | Management Intern NP                   | 0.00   | 2.92     | 24,274 - 29,203  | 70,879    |
|          | Exceptional Performance Pay-Classified |        |          |                  | 792       |
|          | Bilingual - Regular                    |        |          |                  | 4,740     |
|          | Overtime Budgeted                      |        |          |                  | 261,821   |
|          | Salaries and Wages Total               | 131.53 | 107.67   |                  | 5,329,939 |

| Fringe Benefits                   |           |
|-----------------------------------|-----------|
| Retirement ARC                    | 1,640,554 |
| Supplemental Pension Savings Plan | 250,801   |
| Retirement Offset Contribution    | 45,742    |
| Retirement DROP                   | 11,155    |
| Employee Offset Savings           | 25,786    |
| Workers' Compensation             | 246,278   |
| Flexible Benefits                 | 545,127   |
| Risk Management Administration    | 93,406    |
| Long-Term Disability              | 45,936    |

**Department Personnel Expenditures (Cont'd)** 

| Job       |                                | FY2010 | FY2011   |              |           |
|-----------|--------------------------------|--------|----------|--------------|-----------|
| Number    | Job Title                      | Budget | Proposed | Salary Range | Total     |
|           | Unemployment Insurance         |        |          |              | 10,637    |
|           | Medicare                       |        |          |              | 72,119    |
|           | Other Post-Employment Benefits |        |          |              | 606,557   |
|           | Unused Sick Leave              |        |          |              | 4,054     |
| Fringe Be | nefits Total                   |        |          |              | 3,598,152 |

| Personnel Expenses Total | 8,928,091 |
|--------------------------|-----------|
|--------------------------|-----------|

**Department Budget by Program** 

|                                  | FY2011<br>Positions | FY2011<br>Expenditures | FY2011<br>Revenue |
|----------------------------------|---------------------|------------------------|-------------------|
| Other                            | 0.00                | 170                    | 0                 |
| Collection Services              | 81.07               | 13,549,860             | 52,794            |
| Environmental Protection         | 2.90                | 1,656,296              | 1,227,500         |
| General Administation/Management | 12.57               | 2,308,583              | 12,940,000        |
| Waste Reduction and Disposal     | 11.12               | 1,327,534              | 4,182,800         |
| IT Non-Discretionary             | 0.00                | 373,407                | 0                 |
| Total                            | 107.67              | 19,215,850             | 18,403,094        |

# **Energy Conservation Program Fund**

**Department Expenditures** 

|                                       |            | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|---------------------------------------|------------|------------------|--------------------|-----------------------|
| Energy Sustain. & Environ. Protection |            | 1,845,379        | 1,920,742          | 75,363                |
|                                       | Fund Total | 1,845,379        | 1,920,742          | 75,363                |

**Department Personnel** 

|                                       |            | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|---------------------------------------|------------|------------------|--------------------|-----------------------|
| Energy Sustain. & Environ. Protection |            | 8.85             | 10.20              | 1.35                  |
|                                       | Fund Total | 8.85             | 10.20              | 1.35                  |

**Significant Budget Adjustments** 

|  | FTE  | Expenditure | Revenue     |
|--|------|-------------|-------------|
| Revised Revenue Adjustment to reflect Fiscal Year 2011 revenue projections.  | 0.00 | 0           | (1,069,083) |
| Adjustment to Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements. | 1.35 | 466,850     | 0           |
| Budget Adjustments Total   | 1.35 | 466,850     | (1,069,083) |

**Expenditures by Category** 

|                        | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|------------------------|------------------|--------------------|-----------------------|
| PERSONNEL              |                  |                    |                       |
| Salaries and Wages     | 611,843          | 674,262            | 62,419                |
| Fringe Benefits        | 288,605          | 423,184            | 134,579               |
| SUBTOTAL PERSONNEL     | 900,448          | 1,097,446          | 196,998               |
| NON-PERSONNEL          |                  |                    |                       |
| Supplies               | 17,450           | 17,450             | 0                     |
| Contracts              | 431,817          | 433,702            | 1,885                 |
| Information Technology | 416,757          | 275,319            | (141,438)             |
| Energy and Utilities   | 11,656           | 12,795             | 1,139                 |
| Other                  | 36,873           | 54,030             | 17,157                |
| Capital Expenditures   | 30,378           | 30,000             | (378)                 |
| SUBTOTAL NON-PERSONNEL | 944,931          | 823,296            | (121,635)             |
| Total                  | 1,845,379        | 1,920,742          | 75,363                |

**Revenues by Category** 

|                                | FY2010<br>Budget | FY2011<br>Proposed | FY2010–2011<br>Change |
|--------------------------------|------------------|--------------------|-----------------------|
| Charges for Current Services   | 517,878          | 430,000            | (87,878)              |
| Other Financial Sources (Uses) | 1,484,427        | 503,222            | (981,205)             |
| Total                          | 2,002,305        | 933,222            | (1,069,083)           |

**Department Personnel Expenditures** 

| Job      | =:::                     | FY2010 | FY2011   |                  |         |
|----------|--------------------------|--------|----------|------------------|---------|
| Number   | Job Title                | Budget | Proposed | Salary Range     | Total   |
| 20000015 | Sr Mgmt Anlyst           | 1.00   | 1.00     | 59,363 - 71,760  | 69,966  |
| 20000024 | Administrative Aide 2    | 1.00   | 1.00     | 42,578 - 51,334  | 45,791  |
| 20000119 | Asoc Mgmt Anlyst         | 2.00   | 2.00     | 54,059 - 65,333  | 125,434 |
| 20000756 | Word Processing Oper     | 1.00   | 1.00     | 31,491 - 37,918  | 36,970  |
| 20000761 | Project Ofcr 1           | 1.00   | 1.00     | 66,622 - 80,454  | 78,443  |
| 20000763 | Project Ofcr 2           | 1.00   | 1.00     | 76,794 - 92,851  | 90,530  |
| 20000970 | Supv Mgmt Anlyst         | 1.00   | 1.00     | 66,768 - 80,891  | 78,464  |
| 20001168 | Deputy Director          | 0.85   | 0.85     | 46,966 - 172,744 | 103,826 |
| 90001073 | Management Intern NP     | 0.00   | 1.35     | 24,274 - 29,203  | 32,770  |
|          | Reg Pay For Engineers    |        |          |                  | 12,068  |
|          | Salaries and Wages Total | 8.85   | 10.20    |                  | 674,262 |

| Fringe Benefits                   |         |  |
|-----------------------------------|---------|--|
| Retirement ARC                    | 231,039 |  |
| Supplemental Pension Savings Plan | 26,599  |  |

**Department Personnel Expenditures (Cont'd)** 

| Job<br>Number | Job Title                      | FY2010<br>Budget | FY2011<br>Proposed | Salary Range  | Total   |
|---------------|--------------------------------|------------------|--------------------|---------------|---------|
| Nullibel      |                                | Buuget           | Froposeu           | Salary Karige |         |
|               | Retirement Offset Contribution |                  |                    |               | 16,348  |
|               | Employee Offset Savings        |                  |                    |               | 10,228  |
|               | Workers' Compensation          |                  |                    |               | 3,294   |
|               | Flexible Benefits              |                  |                    |               | 54,054  |
|               | Risk Management Administration |                  |                    |               | 8,676   |
|               | Long-Term Disability           |                  |                    |               | 6,098   |
|               | Unemployment Insurance         |                  |                    |               | 1,411   |
|               | Medicare                       |                  |                    |               | 8,681   |
|               | Other Post-Employment Benefits |                  |                    |               | 56,237  |
|               | Unused Sick Leave              |                  |                    |               | 519     |
| Fringe Ber    | nefits Total                   |                  |                    |               | 423,184 |
|               |                                |                  |                    |               |         |

**Department Budget by Program** 

**Personnel Expenses Total** 

|                                  | FY2011<br>Positions | FY2011<br>Expenditures | FY2011<br>Revenue |
|----------------------------------|---------------------|------------------------|-------------------|
| Energy                           | 10.20               | 1,614,693              | 2,002,305         |
| Environmental Protection         | 0.00                | 0                      | (1,069,083)       |
| General Administation/Management | 0.00                | 30,730                 | 0                 |
| IT Non-Discretionary             | 0.00                | 275,319                | 0                 |
| Total                            | 10.20               | 1,920,742              | 933,222           |

1,097,446

|  | FY2010 Budget      | FY2011 Proposed  |
|--|--------------------|------------------|
| ENERGY CONSERVATION PROGRAM                        |                    |                  |
| BEGINNING BALANCE AND RESERVES                     |                    |                  |
| Balance from Prior Year                            | 456,550            | 1,107,049        |
| Funds Designated for Future Requirements           |                    | 500,000          |
| TOTAL BALANCE AND RESERVES                         | 456,550            | 1,607,049        |
| REVENUE  |                    |                  |
| Reimbursement Between Funds                        | 517,878            | 430,000          |
| Transfer from Central Garage Fund                  |                    |                  |
| Transfer from Development Services Enterprise Fund | 16,394             |                  |
| Transfer from General Fund                         | 478,555            | 495,540          |
| Transfer from Sewer Funds                          | 701,927            |                  |
| Transfer from Stadium Operating Fund               | 47,976             |                  |
| Transfer from Water Department Fund                | 239,575            | 7 402            |
| Transfer from Central Garage Fund TOTAL REVENUE    | 2,002,305          | 7,682<br>933,222 |
| TOTAL REVENUE                                      | 2,002,303          | 733,222          |
| TOTAL BALANCE, RESERVES, AND REVENUE               | 2,458,855          | 2,540,271        |
| CAPITAL IMPROVEMENT PROGRAM (CIP)                  |                    |                  |
| CIP Expenditures                                   | 209,000            | 18,000           |
| TOTAL CIP EXPENSE                                  | 209,000            | 18,000           |
| OPERATING EXPENSE                                  |                    |                  |
| Division Administration                            |                    | 502,821          |
| Fiscal Analysis                                    |                    | 837,727          |
| Grant Analysis and Administration                  |                    | 237,805          |
| Technology Development and Engineering             |                    | 324,389          |
| Energy Accounting                                  | 395,666            |                  |
| Energy Management                                  | 635,914            |                  |
| Legislative Grant Analysis Technology Development  | 450,931<br>362,868 |                  |
| TOTAL OPERATING EXPENSE                            | 1,845,379          | 1,902,742        |
| TOTAL OF ENVIRONMENT ENGLY                         | 1,043,377          | 1,702,742        |
| TOTAL EXPENSE                                      | 2,054,379          | 1,920,742        |
| RESERVES   |                    |                  |
| Funds Designated for Future Requirements           | 404,476            | 500,000          |
| TOTAL RESERVES                                     | 404,476            | 500,000          |
| BALANCE  |                    | 119,529          |
| TOTAL EXPENSE, RESERVES AND BALANCE                | 2,458,855          | 2,540,271        |

|                                      | FY2010 Budget | FY2011 Proposed |
|--------------------------------------|---------------|-----------------|
| AUTOMATED REFUSE CONTAINER FUND      |               |                 |
| BEGINNING BALANCE AND RESERVES       |               |                 |
| Balance from Prior Year              | 392,314       | 354,149         |
| TOTAL BALANCE AND RESERVES           | 392,314       | 354,149         |
| REVENUE                              |               |                 |
| Automated Refuse Container Sales     | 500,000       | 500,000         |
| TOTAL REVENUE                        | 500,000       | 500,000         |
| TOTAL BALANCE, RESERVES, AND REVENUE | 892,314       | 854,149         |
| OPERATING EXPENSE                    |               |                 |
| Automated Refuse Container Purchases | 500,000       | 500,000         |
| TOTAL OPERATING EXPENSE              | 500,000       | 500,000         |
| TOTAL EXPENSE                        | 500,000       | 500,000         |
| BALANCE                              | 392,314       | 354,149         |
| TOTAL EXPENSE, RESERVES AND BALANCE  | 892,314       | 854,149         |

|   | FY2010 Budget | FY2011 Proposed |
|---|---------------|-----------------|
| REFUSE DISPOSAL FUND  |               |                 |
| BEGINNING BALANCE AND RESERVES                                      |               | -               |
| Balance from Prior Year   | 14,926,768    | 13,691,204      |
| Prior Year Reserve for Encumbrances                                 | 1100/7/0      |                 |
| TOTAL BALANCE AND RESERVES  | 14,926,768    | 13,691,204      |
| REVENUE   |               |                 |
| Disposal Fees   | 24,003,741    | 23,692,217      |
| General Fund Repayment of Loan for Operations Station               | 1,845,196     | 1,845,196       |
| Greens/Wood Fees  | 1,710,000     | 1,710,000       |
| Interest Revenues   | 2,000,000     | 1,820,000       |
| Other Revenue   | 1,535,574     | 1,144,434       |
| TOTAL REVENUE   | 31,094,511    | 30,211,847      |
| TOTAL BALANCE, RESERVES, AND REVENUE                                | 46,021,279    | 43,903,051      |
| CAPITAL IMPROVEMENT PROGRAM (CIP)                                   |               |                 |
| CIP Expenditures  | 7,237,122     | 4,425,000       |
| TOTAL CIP EXPENSE   | 7,237,122     | 4,425,000       |
| OPERATING EXPENSE   |               |                 |
| Collection Services Division  | 1,203,831     | 1,506,764       |
| Energy, Sustainability and Environmental Protection Division        | 1,085,658     | 1,098,212       |
| Landfill Closure Fund Interest Earnings                             | 500,000       |                 |
| Office of the Director  | 3,561,025     | 3,447,967       |
| Transfer of Military/Other Exempt Tonnage Subsidy to Recycling Fund | 480,000       |                 |
| Transfer to Landfill Closure Fund                                   | 2,100,000     |                 |
| Waste Reduction and Disposal Division                               | 27,835,309    | 27,624,512      |
| TOTAL OPERATING EXPENSE   | 36,765,823    | 33,677,455      |
| TOTAL EXPENSE   | 44,002,945    | 38,102,455      |
| RESERVES  |               |                 |
| Funds Designated for Future Requirements                            | 2,018,334     |                 |
| TOTAL RESERVES  | 2,018,334     |                 |
| BALANCE   |               | 5,800,596       |
| TOTAL EXPENSE, RESERVES AND BALANCE                                 | 46,021,279    | 43,903,051      |

|   | FY2010 Budget | FY2011 Proposed |
|---|---------------|-----------------|
| RECYCLING FUND  |               |                 |
| BEGINNING BALANCE AND RESERVES  |               |                 |
| Balance from Prior Year   | 6,797,901     | 3,286,813       |
| Prior Year Reserve for Encumbrances                                     |               |                 |
| TOTAL BALANCE AND RESERVES  | 6,797,901     | 3,286,813       |
| REVENUE   |               |                 |
| Curbside Recycling Revenue  | 2,400,000     | 4,000,000       |
| Facility Franchise Fee Apportionment                                    |               |                 |
| Interest Revenue  | 360,000       | 300,000         |
| Other Revenue   | 262,874       | 499,720         |
| Recycling Fees (AB 939)   | 10,270,000    | 11,900,000      |
| SB 332 Revenues   | 870,000       |                 |
| Service to Other Departments  | 907,920       | 963,374         |
| State Grants  | 316,000       |                 |
| Transfer of Exempt Tonnage Subsidy from Refuse Disposal Enterprise Fund | 480,000       | 740,000         |
| TOTAL REVENUE   | 15,866,794    | 18,403,094      |
| TOTAL BALANCE, RESERVES, AND REVENUE                                    | 22,664,695    | 21,689,907      |
| CAPITAL IMPROVEMENT PROGRAM (CIP)                                       |               |                 |
| CIP Expenditures  | 26,072        |                 |
| TOTAL CIP EXPENSE   | 26,072        |                 |
| OPERATING EXPENSE   |               |                 |
| Collection Services Division  | 15,702,699    | 13,762,693      |
| Energy, Sustainability and Environmental Protection Division            | 1,677,675     | 1,693,224       |
| Office of the Director  | 2,394,524     | 2,197,640       |
| Waste Reduction and Disposal Division                                   | 1,920,375     | 1,562,293       |
| TOTAL OPERATING EXPENSE   | 21,695,273    | 19,215,850      |
| TOTAL EXPENSE   | 21,721,345    | 19,215,850      |
| BALANCE   | 943,350       | 2,474,057       |
| TOTAL EXPENSE, RESERVES AND BALANCE                                     | 22,664,695    | 21,689,907      |